Aloha, from Dick Pratt

This has been an eventful year for PUBA. In August 2010 Public Administration welcomed Dr. Morgen Johansen as a new faculty member. Her position will be shared with the Public Policy Center. Raised in California, Morgen comes to Hawai‘i from Texas where she obtained a Ph.D. from Texas A & M University in 2009. Her fields were public administration and public policy, American politics, and public management. From June 2009 she was Director of Research for the Project for Equity, Representation and Governance. Her dissertation focused on the impact of middle management on organizations, using a study of principals in the Texas school system. Her work with PUBA and the Center will focus primarily on the nonprofit sector and nonprofit organizations, for which we’d like to be a better resource. In fall 2010 she taught, with Charlene Young, our Nonprofit Management course, and in fall 2011 she will initiate PUBA’s new nonprofit certificate (see page 3).

We are pleased to add another new member to our faculty beginning this fall. Taehyon Choi will join PUBA as an assistant professor. He recently completed a Ph.D. at the University of Southern California’s School of Policy, Planning and Development. He is interested in collaborative governance and group decision-making, and will bring a strong comparative orientation to his work. We’re delighted he decided to accept our offer and look forward to his arrival in August.

Lisa Maruyama, Executive Director of the Hawai‘i Alliance of Nonprofit Organizations is now a member of the PUBA Advisory Board. Lisa is highly regarded for her work on behalf of the nonprofit community in the Islands. Her membership is particularly welcome as we initiate our new nonprofit certificate track. She will join a distinguished group of community and public service leaders on the PUBA Board.

Thomas Kochan of MIT’s Sloan School of Management visited O’ahu in early April. Sponsored by PUBA using funds provided by the College of Social Sciences, Dr. Kochan is a nationally known expert on public sector labor management relations and collective bargaining. During his visit he gave two talks, met with the governor, the heads of four public sector unions, representatives of the administration, and the editorial board of the Honolulu Star-Advertiser. In each setting he suggested that we are at a transformational moment for the public sector. He argued that together we must acknowledge and address long-term issues facing public organizations and public employment if we are to avoid a Wisconsin-like outcome. He was home with the sense that Hawai‘i is well positioned to be a national role model for going in a positive direction. Contact the PUBA office (pubadmin@hawaii.edu) if you would like to receive the PowerPoint slides used by Dr. Kochan.
We welcomed 28 new students in August 2010. In May 2011 all of them completed the Core Year. With an almost even distribution of gender (16 women, 13 men), coming from across the globe, this group formed strong bonds and lasting friendships. The class has seven international students, from Pakistan, Tibet, Papua New Guinea, Vietnam, Indonesia, Brazil and Cambodia. It is rounded out by 18 who are local and 4 from the mainland, making this a truly global learning community. We anticipate great things from them.

**Student Interview**

Ali comes from Mardan, Pakistan, in the northwest region of the country, not far from the border with Afghanistan. Prior to joining PUBA, Ali served as the Deputy Director of the Central Bank of Pakistan, responsible for development finance, research, public policy, and regulation. That work required him to coordinate with the World Bank, the Asian Development Bank (ADB), the U.S. Agency for International Development, and (occasionally) the International Monetary Fund. Ali holds a Masters Degree in Economics from Peshawar University.

Ali has been particularly interested in extending access to finance to rural areas of Pakistan in the effort to reduce poverty. He has been involved in microfinance, extending credit to small and medium-size firms, and financing agriculture. During his tenure with the central bank, he saw the banking sector extend to some of the far-flung areas of Pakistan, with a 20-30% increase in the number of people having access to credit.

Ali was able to come to PUBA with the help of an ADB scholarship and its affiliation with the East-West Center. He is happy with the relationships among students and faculty in the Program. And he reports being especially pleased with the practical approach to public service issues that characterizes PUBA.

After PUBA, Ali hopes to acquire further international experience with either the World Bank or the United Nations. While finance continues to be an area of interest, he would like to explore public policy issues more broadly. He is particularly interested in activities directed at eradicating poverty in developing countries.

This interest in poverty-alleviation reflects concerns about the economic sustainability of his homeland. He worries about political instability and the persistent division between socio-economic classes.

We are very happy to have Ali in the Program, and to be able to contribute to the attainment of his goals.
Non-Profit Graduate Certificate

PUBA is adding a Non-Profit track to the Public Administration Graduate Certificate beginning with the fall 2011 semester. This track is designed to provide the understandings and tools needed to meet the challenges facing today’s non-profit organizations. We expect individuals will enroll in the Certificate by itself and in conjunction with our MPA degree or degrees in departments across campus, such as Social Work, Public Health, Law and Business. An additional attraction is that some credits can be double counted for a degree and the certificate. The certificate features a 4-credit core class, a practicum, elective classes, and a 2-credit completion seminar that responds to the special interests of those enrolled in it. The certificate’s 15 credits will consist of the following:

Three Required courses (9 credits):

• Core Class, Managing Major Aspects of the Non-profit Sector (PUBA 635) (4 credits)
• Completion Seminar (PUBA 636) (2 Credits)
• Practicum (PUBA 690) (3 credits)

Sample elective course work options in (6 credits):

• Leadership
• Social welfare policy
• Organizational change
• Public Health

• Human Resource Management
• Dispute Resolution
• Community Planning

Please contact the PUBA office if you have questions or would like more information.

School of Public Affairs

PUBA and the Public Policy Center, which contains the Matsunaga Institute for Peace and the Program on Conflict Resolution, are in discussion about pooling resources to form a School of Public Affairs. The School’s mission would be education for public service while enhancing the effectiveness of public institutions and the capacity of communities through research and application. We have agreed that the School will maintain the interdisciplinary cohort model that has been so successful for PUBA. Everyone involved recognizes the necessity of creating something with cohesion and a shared mission while at the same time protecting the traditions and identities of the units. As we all know from experience, this is not an easy thing to do, and our goal is to find the right balance. We have sought the advice of the PUBA Board on this endeavor, and will continue to do so.
Pi Alpha Alpha

PUBA is now a member of Pi Alpha Alpha, the national honor society in the field of public service education. Membership allows us to recognize our graduates who have performed academically at an exceptionally high level. Specifically, anyone who has attained a 3.7 or higher grade point average for their degree is eligible to join and enjoy its benefits. These benefits include being honored at an induction ceremony, a certificate of acknowledgement, a lapel pin, and an annual informational newsletter. All of this costs a one-time fee of $60.

Our first induction ceremony was held May 10, 2011. Four alumni and 5 current students were inducted. Representative Roy Takumi was the speaker, and friends and family attended. We will continue to induct and honor our eligible graduates. If that includes you, please call or e-mail our office (956-8260; pubadmin@hawaii.edu). If you are not sure about your grade point average, we will check for you.

2010 Practicum

Daniel Ward: Pacific and Asian Affairs Council at the East-West Center.
Trenson Akana: The Polynesian Cultural Center.
Trang Hoang: Unite Here Local 5 Union.
Amanda Suyat [Pearson]: Judge Mark Browning of the State of Hawaii Circuit Court.
Brittany Toledo: Therapeutic Horsemanship of Hawaii'i.
Annie Scruggs: Ahahui Koa Anuenue and the UH Athletic Department, Office of Compliance.
Dave Dunaway: Hawaii Team, Positive Connections.

Faculty Activities

Jeff Ady

Jeff is working on research on public sector reform in Southeast Asia. Specifically, he is interested in whether reforms in decentralization and democratization in Cambodia and Vietnam are substantially taking root and reflect cultural norms and values.

Susan Chandler

Publications: The Value of Hawaii'i: Knowing the Past, Shaping the Future, co-edited by Craig Howes and Jon Osorio, University of Hawaii Press, December 2010. Susan Chandler and Dick Pratt's book, Backstage in a Bureaucracy – Politics and Public Service was published by the University of Hawaii Press in early 2011. Chandler and Pratt engage in a dialogue about the opportunities and challenges of overseeing a large public bureaucracy, with the goal of giving readers an inside look at organizations and public servants the media is so fond of taking cheap shots at.

Other: Spoke at the Center for Biographical Research in February and at a public policy session at Chaminade University. She was a panel member for the forum "Price of Paradise and The Value of Hawaii'i: Knowing the Past, Shaping the Future" sponsored by the online paper Civil Beat. Serves as the policy chair for the nonprofit organization PHOCUSED, Inc. and is a Board member for EPIC, Ohana Conferencing. Authored a report on the pulse of the non-profit sector in Hawaii'i as it grapples with budget cuts.

Chris Grandy

Chris has been appointed by Governor Abercrombie to the serve on the Tax Review Commission.

Morgen Johansen

Publications: “The Direct and Interactive Effects of Middle Manager Quality on Organizational Performance." Administration and Society

Other: Received Office of Hawaiian Affairs, Kauhale Award for a project “The Best Public Schools for Native Hawaiian Students” for $14,055. She traveled to Hong Kong in October to attend the Public Management Research Association and the International Research Society on Public Management. She presented a paper with Ling Zhu (Texas A&M University and University of Houston) titled, "Responsibility for Equity: Can the Public Sector Leverage Social Equity in Health Care?"

Dave Nixon

Publications: "With Strings Attached: Statutory Delegations of Authority to the Executive Branch," co-authored by Cole Taratoot, Public Administration Review. It examines legislative attempts to shape the discretion of federal agencies.

Dick Pratt

(Faculty Activities continued)

politically oppressive regimes and is based on his experiences with PUBA’s international students over a number of years.

Other: Dick and Tsedev Damiran (PUBA Scholar in Residence from Mongolia) received funding for a comparative study of upper level civil servants in the national government of Mongolia. The study follows from an article they published in the *Asia-Pacific Journal of Public Administration*.

Dick was appointed as a member of NASPAA’s National Policy Issues Committee by the Executive Director. The committee is composed of deans, chairs and faculty from schools of public affairs and administration from across the country.

He attended “The First International Conference on Local Government” in Khon Kaen, Thailand in November 2010. The conference focused on the challenges of decentralization. Dick was a plenary speaker and a member of the organizing committee. He returned to Thailand and Laos in February 2011 to continue work with colleagues from Khon Kaen University on their project to develop effective local leaders.

**Jill Tao**

Jill presented a paper in Honolulu in March for the annual meeting of the Urban Affairs Association. The paper outlined how homeowner associations in Hawai‘i often represent years of very public discourse over land use that make them somewhat different from counterparts on the mainland.

She attended the Midwest Political Science Association meeting in April, presenting a paper on homeowner associations and chairing a panel in the Urban Politics section. Jill presented research at the Hawai‘i Department of Labor and Industrial Relations at the Public Management Research Association conference in Hong Kong in October. She presented a paper in December on local government policy decisions and the traits of governments that produce them at the Department of Public Administration, University of Incheon in Seoul, Republic of South Korea.
Please keep us updated on developments in your career and with contact information (see address information below). Your input is greatly appreciated. We welcome suggestions for material you would like to see included, or notes about information we missed. For more up-to-date news regarding the Program, visit our website at www.puba.hawaii.edu. You also can find us on facebook.com.

“Public Service is the rent you pay for your occupying space on this earth.”

Duke Moon, as quoted by his son Chief Justice Ronald Moon

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